

# Discrete choice models and operations research: a difficult combination

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June 16, 2016



# Outline

- 1 Demand and supply
- 2 Disaggregate demand models
- 3 Choice-based optimization
  - Applications
- 4 A generic framework
- 5 A simple example
  - Example: one theater
  - Example: two theaters
  - Example: two theaters with capacity
- 6 Conclusion

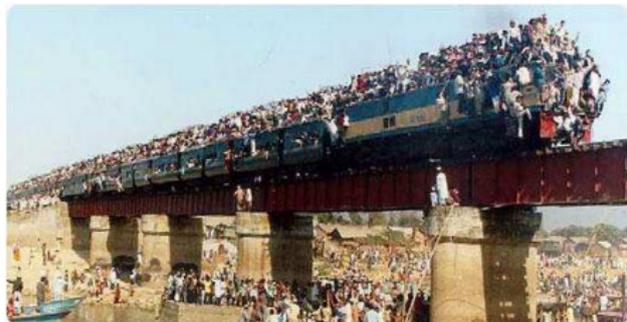


# Demand models



- Supply = infrastructure
- Demand = behavior, choices
- Congestion = mismatch

# Demand models



- Usually in OR:
- optimization of the supply
- for a given (fixed) demand

# Aggregate demand



- Homogeneous population
- Identical behavior
- Price ( $P$ ) and quantity ( $Q$ )
- Demand functions:  $P = f(Q)$
- Inverse demand:  $Q = f^{-1}(P)$

# Disaggregate demand



- Heterogeneous population
- Different behaviors
- Many variables:
  - Attributes: price, travel time, reliability, frequency, etc.
  - Characteristics: age, income, education, etc.
- Complex demand/inverse demand functions.

# Demand-supply interactions

## Operations Research

- Given the demand...
- configure the system

## Behavioral models

- Given the configuration of the system...
- predict the demand

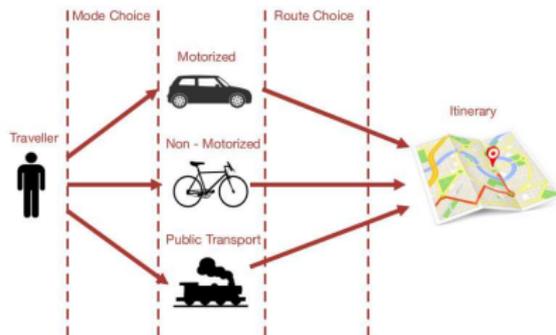
Johnson City Enterprise.  
Published Every Saturday,  
\$1. per year—Advance Payment.  
SATURDAY, APRIL 7, 1883.

**TIME TABLE**  
**E. T. V. & G. R. R.**

PASSENGER,	ARRIVES,
No. 1, West,	6:37, a. m.
No. 2, East,	9:45, p. m.
No. 3, West,	11:51, p.m.
No. 4, East,	3:56, a. m.
LOCAL FREIGHT,	ARRIVES,
No. 5,	7:20, a. m.
No. 8,	6:20, p. m.

Jno. W. EAKIN, Agent.

E. T. & W. N. C. R. R.  
Passenger, leaves, 7, a. m.  
" arrives, 6, p. m.  
J. C. HARDIN, Agent.



# Demand-supply interactions

Multi-objective optimization

Minimize costs



Maximize satisfaction

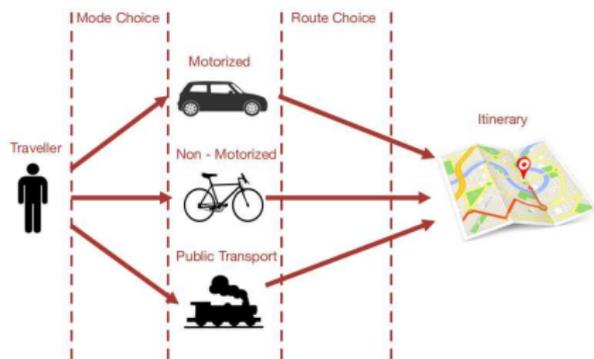


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# Choice models



## Behavioral models

- Demand = sequence of choices
- Choosing means trade-offs
- In practice: derive trade-offs from choice models

# Choice models

## Theoretical foundations

- Random utility theory
- Choice set:  $\mathcal{C}_n$
- $y_{in} = 1$  if  $i \in \mathcal{C}_n$ , 0 if not
- Logit model:

$$P(i|\mathcal{C}_n) = \frac{y_{in}e^{V_{in}}}{\sum_{j \in \mathcal{C}_n} y_{jn}e^{V_{jn}}}$$



2000



# Logit model

## Utility

$$U_{in} = V_{in} + \varepsilon_{in}$$

- Decision-maker  $n$
- Alternative  $i \in \mathcal{C}_n$

## Choice probability

$$P_n(i|\mathcal{C}_n) = \frac{y_{in}e^{V_{in}}}{\sum_{j \in \mathcal{C}} y_{jn}e^{V_{jn}}}$$



Variables:  $x_{in} = (z_{in}, s_n)$

Attributes of alternative  $i$ :  $z_{in}$

- Cost / price
- Travel time
- Waiting time
- Level of comfort
- Number of transfers
- Late/early arrival
- etc.

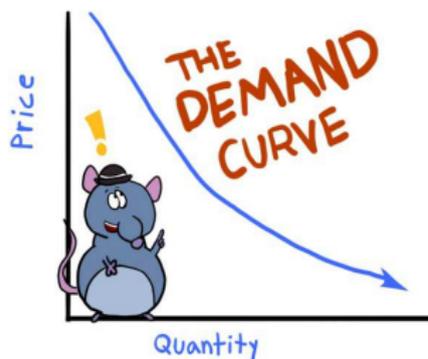
Characteristics of decision-maker  $n$ :

$s_n$

- Income
- Age
- Sex
- Trip purpose
- Car ownership
- Education
- Profession
- etc.



# Demand curve



## Disaggregate model

$$P_n(i|c_{in}, z_{in}, s_n)$$

## Total demand

$$D(i) = \sum_n P_n(i|c_{in}, z_{in}, s_n)$$

## Difficulty

Non linear and non convex in  $c_{in}$  and  $z_{in}$

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# Choice-Based Optimization Models

## Benefits

- Merging supply and demand aspect of planning
- Accounting for the heterogeneity of demand
- Dealing with complex substitution patterns
- Investigation of demand elasticity against its main driver (e.g. price)

## Challenges

- Nonlinearity and nonconvexity
- Assumptions for simple models (logit) may be inappropriate
- Advanced demand models have no closed-form
- Endogeneity: same variable(s) both in the demand function and the cost function



# Selected literature

- [Dial, 1971]: logit
- [Daganzo and Sheffi, 1977]: probit
- [Fisk, 1980]: logit
- [Bekhor and Prashker, 2001]: cross-nested logit
- and many others...



# Revenue management



## Features

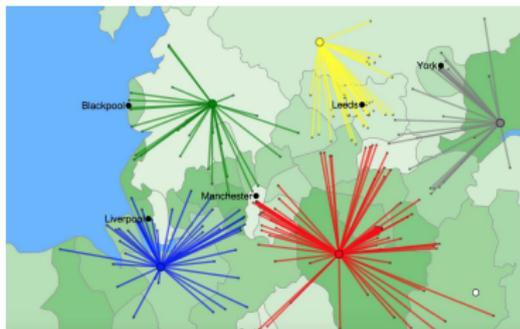
- Stackelberg game
- Bi-level optimization
- Demand: purchase
- Supply: price and capacity

# Selected literature

- [Labbé et al., 1998]: bi-level programming
- [Andersson, 1998]: choice-based RM
- [Talluri and Van Ryzin, 2004]: choice-based RM
- [Gilbert et al., 2014a]: logit
- [Gilbert et al., 2014b]: mixed logit
- [Azadeh et al., 2015]: global optimization
- and many others...



# Facility location problem



## Features

- Competitive market
- Opening a facility impact the costs
- Opening a facility impact the demand
- Decision variables: availability of the alternatives

$$P_n(i|\mathcal{C}_n) = \frac{y_{in}e^{V_{in}}}{\sum_{j \in \mathcal{C}} y_{jn}e^{V_{jn}}}$$

# Selected literature

- [Hakimi, 1990]: competitive location (heuristics)
- [Benati, 1999]: competitive location (B & B, Lagrangian relaxation, submodularity)
- [Serra and Colomé, 2001]: competitive location (heuristics)
- [Marianov et al., 2008]: competitive location (heuristic)
- [Haase and Müller, 2013]: school location (simulation-based)



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# The main idea... during my sabbatical in Montréal



# The main idea

## Linearization

Hopeless to linearize the logit formula (we tried...)

## First principles

Each customer solves an optimization problem

## Solution

Use the utility and not the probability



# A linear formulation

## Utility function

$$U_{in} = V_{in} + \varepsilon_{in} = \sum_k \beta_k x_{ink} + f(z_{in}) + \varepsilon_{in}.$$

## Simulation

- Assume a distribution for  $\varepsilon_{in}$
- E.g. logit: i.i.d. extreme value
- Draw  $R$  realizations  $\xi_{inr}$ ,  
 $r = 1, \dots, R$
- The choice problem becomes deterministic



# Scenarios

## Draws

- Draw  $R$  realizations  $\xi_{inr}$ ,  $r = 1, \dots, R$
- We obtain  $R$  scenarios

$$U_{inr} = \sum_k \beta_k x_{ink} + f(z_{in}) + \xi_{inr}.$$

- For each scenario  $r$ , we can identify the largest utility.
- It corresponds to the chosen alternative.



# Variables

## Availability

$$y_{in} = \begin{cases} 1 & \text{if alt. } i \text{ available for } n, \\ 0 & \text{otherwise.} \end{cases}$$

## Choice

$$w_{inr} = \begin{cases} 1 & \text{if } y_{in} = 1 \text{ and } U_{inr} = \max_{j|y_{jn}=1} U_{jnr}, \\ 0 & \text{if } y_{in} = 0 \text{ or } U_{inr} < \max_{j|y_{jn}=1} U_{jnr}. \end{cases}$$



# Capacities

- Demand may exceed supply
- Each alternative  $i$  can be chosen by maximum  $c_i$  individuals.
- An exogenous priority list is available.
- The numbering of individuals is consistent with their priority.



# Priority list

## Application dependent

- First in, first out
- Frequent travelers
- Subscribers
- ...

## In this framework

The list of customers must be sorted



# Capacities

## Variables

- $y_{in}$ : decision of the operator
- $y_{inr}$ : availability

## Constraints

$$\sum_{i \in \mathcal{C}} w_{inr} = 1 \quad \forall n, r.$$

$$\sum_{n=1}^N w_{inr} \leq c_i \quad \forall i, n, r.$$

$$w_{inr} \leq y_{inr} \quad \forall i, n, r.$$

$$y_{inr} \leq y_{in} \quad \forall i, n, r.$$

$$y_{i(n+1)r} \leq y_{inr} \quad \forall i, n, r.$$

# Demand and revenues

## Demand

$$D_i = \frac{1}{R} \sum_{n=1}^N \sum_{r=1}^R w_{inr}.$$

## Revenues

$$R_i = \frac{1}{R} \sum_{n=1}^N p_{in} \sum_{r=1}^R w_{inr}.$$

# Revenues

## Non linear specification

$$R_i = \frac{1}{R} \sum_{n=1}^N p_{in} \sum_{r=1}^R w_{inr}.$$

## Linearization

### Predetermined price levels

Price levels:  $p_{in}^{\ell}$ ,  $\ell = 1, \dots, L_{in}$

$$p_{in} = \sum_{\ell=1}^{L_{in}} \lambda_{in\ell} p_{in}^{\ell}.$$

### New decision variables

$\lambda_{in\ell} \in \{0, 1\}$

$$\sum_{\ell=1}^{L_{in}} \lambda_{in\ell} = 1.$$

# References

- Technical report: [Bierlaire and Azadeh, 2016]
- Conference proceeding: [Pacheco et al., 2016a]
- TRISTAN presentation: [Pacheco et al., 2016b]



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# A simple example



## Data

- $\mathcal{C}$ : set of movies
- Population of  $N$  individuals
- Utility function:

$$U_{in} = \beta_{in} p_{in} + f(z_{in}) + \varepsilon_{in}$$

## Decision variables

- What movies to propose?  $y_i$
- What price?  $p_{in}$

# Back to the example: pricing



## Data

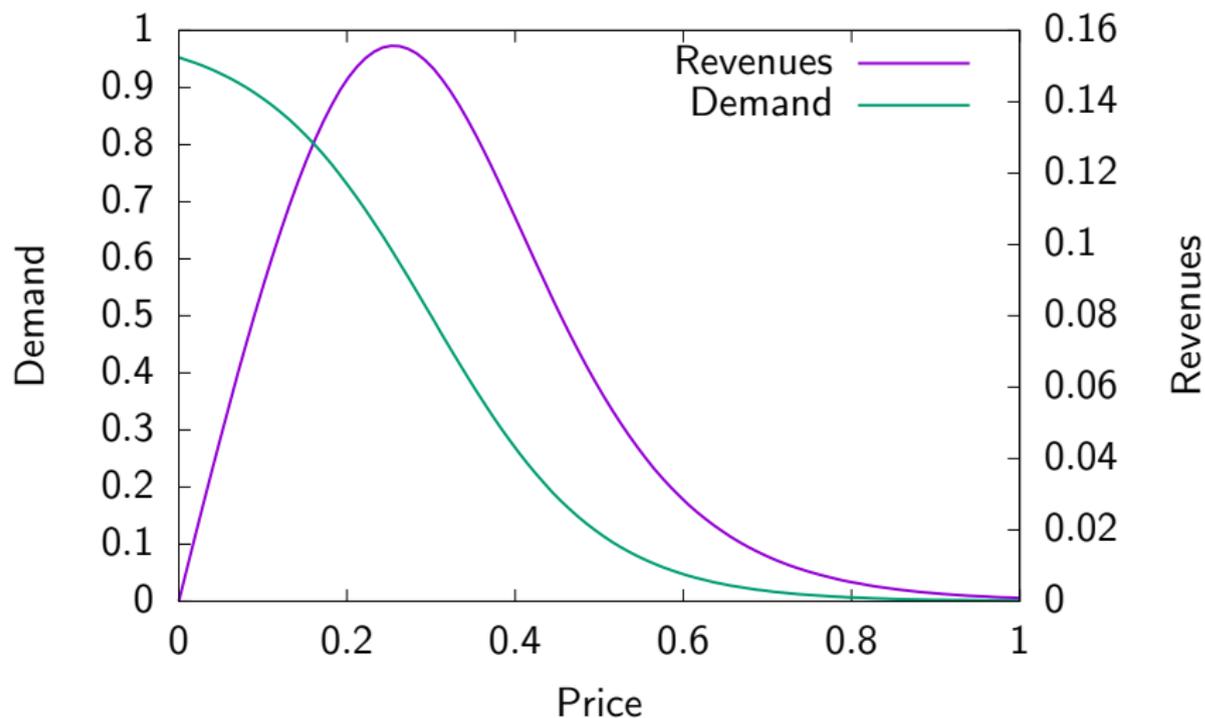
- Two alternatives: my theater ( $m$ ) and the competition ( $c$ )
- We assume an homogeneous population of  $N$  individuals

$$U_c = 0 + \varepsilon_c$$

$$U_m = \beta_c p_m + \varepsilon_m$$

- $\beta_c < 0$
- Logit model:  $\varepsilon_m$  i.i.d. EV

# Demand and revenues



# Optimization (with GLPK)

## Data

- $N = 1$
- $R = 100$
- $U_m = -10p_m + 3$
- Prices: 0.10, 0.20, 0.30, 0.40, 0.50

## Results

- Optimum price: 0.3
- Demand: 56%
- Revenues: 0.168



# Heterogeneous population



Two groups in the population

$$U_{in} = -\beta_n p_i + c_n$$

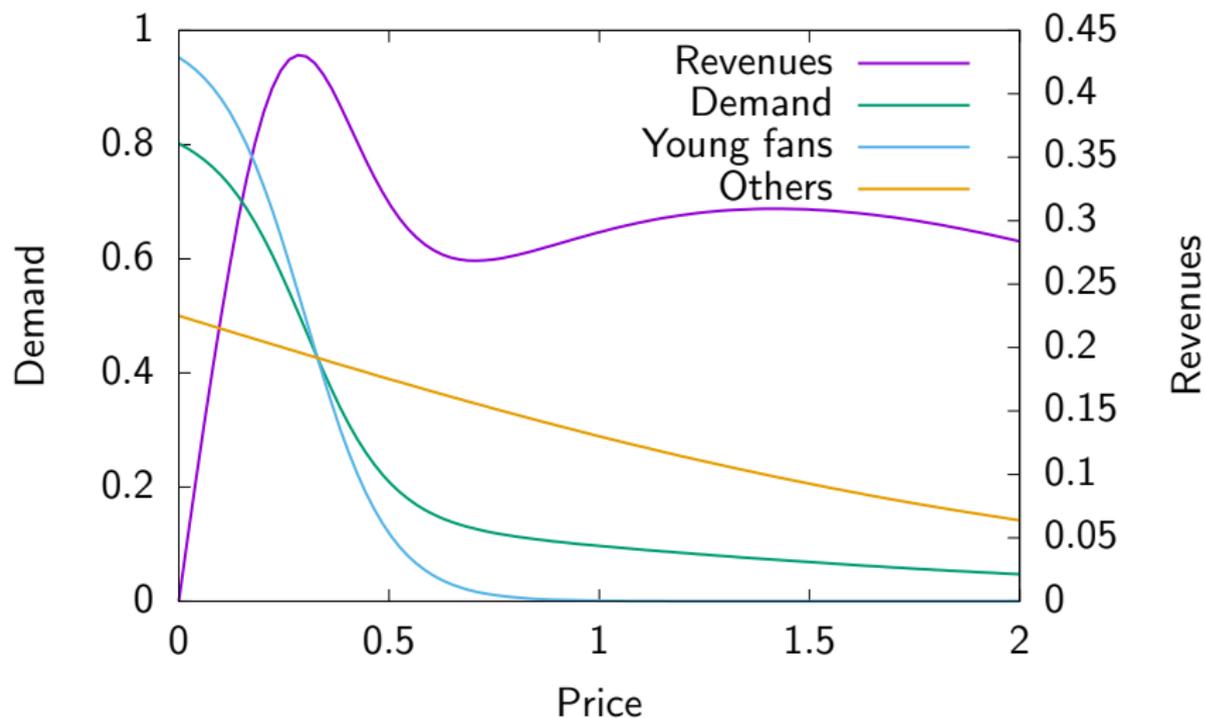
Young fans: 2/3

$$\beta_1 = -10, c_1 = 3$$

Others: 1/3

$$\beta_1 = -0.9, c_1 = 0$$

# Demand and revenues



# Optimization

## Data

- $N = 3$
- $R = 100$
- $U_{m1} = -10p_m + 3$
- $U_{m2} = -0.9p_m$
- Prices: 0.3, 0.7, 1.1, 1.5, 1.9

## Results

- Optimum price: 0.3
- Customer 1 (fan): 60% [theory: 50 %]
- Customer 2 (fan) : 49% [theory: 50 %]
- Customer 3 (other) : 45% [theory: 43 %]
- Demand: 1.54 (51%)
- Revenues: 0.48



# Two theaters, different types of films



# Two theaters, different types of films

## Theater $m$

- Expensive
- Star Wars Episode VII

## Theater $k$

- Cheap
- Tinker Tailor Soldier Spy

## Heterogeneous demand

- Two third of the population is young (price sensitive)
- One third of the population is old (less price sensitive)

# Two theaters, different types of films

## Data

- Theaters  $m$  and  $k$
- $N = 6$
- $R = 10$
- $U_{mn} = -10p_m + \textcircled{4}$ ,  $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + \textcircled{0}$ ,  $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 1.0, 1.2, 1.4, 1.6, 1.8
- Prices  $k$ : half price

## Theater $m$

- Optimum price  $m$ : 1.6
- 4 young customers: 0
- 2 old customers: 0.5
- Demand: 0.5 (8.3%)
- Revenues: 0.8

## Theater $k$

- Optimum price  $m$ : 0.5
- Young customers: 0.8
- Old customers: 1.5
- Demand: 2.3 (38%)
- Revenues: 1.15

# Two theaters, same type of films

## Theater $m$

- Expensive
- Star Wars Episode VII

## Theater $k$

- Cheap
- Star Wars Episode VIII

## Heterogeneous demand

- Two third of the population is young (price sensitive)
- One third of the population is old (less price sensitive)

## Two theaters, same type of films

### Data

- Theaters  $m$  and  $k$
- $N = 6$
- $R = 10$
- $U_{mn} = -10p_m + 4$ ,  
 $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + 4$ ,  
 $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 1.0, 1.2, 1.4, 1.6, 1.8
- Prices  $k$ : half price

### Theater $m$

- Optimum price  $m$ : 1.8
- Young customers: 0
- Old customers: 1.9
- Demand: 1.9 (31.7%)
- Revenues: 3.42

### Theater $k$

Closed

# Two theaters with capacity, different types of films

## Data

- Theaters  $m$  and  $k$
- Capacity: 2
- $N = 6$
- $R = 5$
- $U_{mn} = -10p_m + 4$ ,  $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + 0$ ,  $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 1.0, 1.2, 1.4, 1.6, 1.8
- Prices  $k$ : half price

## Theater $m$

- Optimum price  $m$ : 1.8
- Demand: 0.2 (3.3%)
- Revenues: 0.36

## Theater $k$

- Optimum price  $m$ : 0.5
- Demand: 2 (33.3%)
- Revenues: 1.15

## Example of two scenarios

Customer	Choice	Capacity $m$	Capacity $k$
1	0	2	2
2	0	2	2
3	$k$	2	1
4	0	2	1
5	0	2	1
6	$k$	2	0

Customer	Choice	Capacity $m$	Capacity $k$
1	0	2	2
2	$k$	2	1
3	0	2	1
4	$k$	2	0
5	0	2	0
6	0	2	0



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# Summary

## Demand and supply

- Supply: prices and capacity
- Demand: choice of customers
- Interaction between the two

## Discrete choice models

- Rich family of behavioral models
- Strong theoretical foundations
- Great deal of concrete applications
- Capture the heterogeneity of behavior
- Probabilistic models

# Optimization

## Discrete choice models

- Non linear and non convex
- Idea: use utility instead of probability
- Rely on simulation to capture stochasticity

## Proposed formulation

- Linear in the decision variables
- Large scale
- Fairly general



# Ongoing research

- Decomposition methods
- Scenarios are (almost) independent from each other (except objective function)
- Individuals are also loosely coupled (except for capacity constraints)



Thank you!



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