# Discrete choice and discrete optimization: a continuous quest for integration

Michel Bierlaire

Transport and Mobility Laboratory School of Architecture, Civil and Environmental Engineering Ecole Polytechnique Fédérale de Lausanne

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### Outline

### Introduction

Integrated framework

#### A simple example

• A linear formulation

- Example: one theater
- Example: two theaters

#### Summary

Appendix: dealing with capacities

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• Example: two theaters



### Optimization problem

#### Given...

the demand

### Find...

the best configuration of the system.



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### Context

- An airline considers to propose various destinations *i* = {1,..., *J*} to its customers.
- Each potential destination *i* is served by an aircraft, with capacity *c<sub>i</sub>*.
- The price of the ticket for destination *i* is *p<sub>i</sub>*.
- The demand is known: W<sub>i</sub> passengers want to travel to i.
- The fixed cost of operating a flight to destination *i* is *F<sub>i</sub>*.
- The airline cannot invest more than a budget *B*.

### Question

What destinations should the airline serve to maximize its revenues?

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#### Decisions variables

 $y_i \in \{0, 1\}$ : 1 if destination *i* is served, 0 otherwise.

#### Maximize revenues

$$\max \sum_{i=1}^{J} \min(W_i, c_i) p_i y_i$$

$$\sum_{i=1}^{J} F_i y_i \leq B$$

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### Integer linear optimization problem

- Decision variables are integers.
- Objective function and constraints are linear.
- Here: knapsack problem.

### Solving the problem

- Branch and bound
- Cutting planes



### Pricing

• What price  $p_i$  should the airline propose?

$$\max\sum_{i=1}^J \min(W_i,c_i)p_iy_i$$

#### Issues

- Non linear objective
- Unbounded problem



#### Unbounded problem

- As demand is constant, the airline can make money with very high prices.
- We need to take into account the impact of price on demand.

Logit model

$$W_i = \sum_n P_n(i|p_i, z_{in}, s_n)$$
$$P_n(i|p_i, z_{in}, s_n) = \frac{y_i e^{V_{in}(p_i, z_{in}, s_n)}}{\sum_{j \in \mathcal{C}} y_j e^{V_{jn}(p_j, z_{jn}, s_n)}}.$$

The problem becomes highly non linear.

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### The main idea



### The main idea

### Linearization

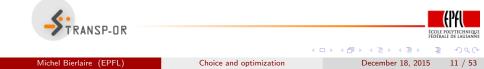
Hopeless to linearize the logit formula (we tried...)

#### First principles

Each customer solves an optimization problem

#### Solution

Use the utility and not the probability



### A linear formulation

### Utility function

$$U_{in} = V_{in} + \varepsilon_{in} = \sum_{k} \beta_k x_{ink} + f(z_{in}) + \varepsilon_{in}.$$

### Simulation

- Assume a distribution for ε<sub>in</sub>
- E.g. logit: i.i.d. extreme value
- Draw R realizations  $\xi_{inr}$ ,  $r = 1, \dots, R$
- The choice problem becomes deterministic



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### **Scenarios**

#### Draws

- Draw R realizations  $\xi_{inr}$ ,  $r = 1, \ldots, R$
- We obtain R scenarios

$$U_{inr} = \sum_{k} \beta_k x_{ink} + f(z_{in}) + \xi_{inr}.$$

- For each scenario r, we can identify the largest utility.
- It corresponds to the chosen alternative.



### Comparing utilities

#### Variables

$$\mu_{ijnr} = \begin{cases} 1 & \text{if } U_{inr} \ge U_{jnr}, \\ 0 & \text{if } U_{inr} < U_{jnr}. \end{cases}$$

#### Constraints

$$(\mu_{ijnr}-1)M_{nr} \leq U_{inr}-U_{jnr} \leq \mu_{ijnr}M_{nr}, \forall i, j, n, r.$$

where

$$|U_{inr} - U_{jnr}| \le M_{nr}, \forall i, j,$$



### Comparing utilities

$$(\mu_{ijnr}-1)M_{nr} \leq U_{inr}-U_{jnr} \leq \mu_{ijnr}M_{nr}, \forall i, j, n, r.$$

Constraints:  $\mu_{ijnr} = 1$ 

$$0 \le U_{inr} - U_{jnr} \le M_{nr}, \forall i, j, n, r.$$
$$U_{jnr} \le U_{inr}, \forall i, j, n, r.$$

Constraints:  $\mu_{ijnr} = 0$ 

$$-M_{nr} \leq U_{inr} - U_{jnr} \leq 0, \forall i, j, n, r.$$

$$U_{inr} \leq U_{jnr}, \forall i, j, n, r.$$

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### Comparing utilities

$$(\mu_{ijnr}-1)M_{nr} \leq U_{inr}-U_{jnr} \leq \mu_{ijnr}M_{nr}, \forall i, j, n, r.$$

#### Equivalence if no tie

$$\mu_{ijnr} = 1 \Longrightarrow U_{inr} \ge U_{jnr}$$
  
 $\mu_{ijnr} = 0 \Longrightarrow U_{inr} \le U_{jnr}$   
 $U_{inr} > U_{jnr} \Longrightarrow \mu_{ijnr} = 1$   
 $U_{inr} < U_{jnr} \Longrightarrow \mu_{ijnr} = 0$ 



### Accounting for availabilities

#### Motivation

- If  $y_i = 0$ , alternative *i* is not available.
- Its utility should not be involved in any constraint.

New variables: two alternatives are both available

$$\eta_{ij} = y_i y_j$$

Linearization:

$$egin{aligned} y_i + y_j &\leq 1 + \eta_{ij}, \ \eta_{ij} &\leq y_i, \ \eta_{ij} &\leq y_j. \end{aligned}$$

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### Comparing utilities of available alternatives

#### Constraints

$$M_{nr}\eta_{ij} - 2M_{nr} \leq U_{inr} - U_{jnr} - M_{nr}\mu_{ijnr} \leq (1 - \eta_{ij})M_{nr}, \forall i, j, n, r.$$

 $\eta_{ij} = 1$  and  $\mu_{ijnr} = 1$ 

$$0 \leq U_{inr} - U_{jnr} \leq M_{nr}, \forall i, j, n, r.$$

 $\eta_{ij} = 1$  and  $\mu_{ijnr} = 0$ 

$$-M_{nr} \leq U_{inr} - U_{jnr} \leq 0, \forall i, j, n, r.$$



### Comparing utilities of available alternatives

#### Constraints

$$M_{nr}\eta_{ij} - 2M_{nr} \le U_{inr} - U_{jnr} - M_{nr}\mu_{ijnr} \le (1 - \eta_{ij})M_{nr}, \forall i, j, n, r.$$

 $\eta_{ij} = 0$  and  $\mu_{ijnr} = 1$ 

$$-M_{nr} \leq U_{inr} - U_{jnr} \leq 2M_{nr}, \forall i, j, n, r,$$

 $\eta_{ij} = 0$  and  $\mu_{ijnr} = 0$ 

$$-2M_{nr} \leq U_{inr} - U_{jnr} \leq M_{nr}, \forall i, j, n, r,$$



### Comparing utilities of available alternatives

#### Valid inequalities

$$\mu_{ijnr} \leq y_i, \qquad \forall i, j, n, r, \\ \mu_{ijnr} + \mu_{jinr} \leq 1, \qquad \forall i, j, n, r.$$



### The choice

#### Variables

$$w_{inr} = \begin{cases} 1 & \text{if } n \text{ chooses } i \text{ in scenario } r, \\ 0 & \text{otherwise} \end{cases}$$

### Maximum utility

$$w_{inr} \leq \mu_{ijnr}, \forall i, j, n, r.$$

Availability

$$w_{inr} \leq y_i, \forall i, n, r.$$



### The choice

#### One choice

$$\sum_{i\in\mathcal{C}}w_{inr}=1,\forall n,r.$$



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### Demand and revenues

### Demand

$$W_i = \frac{1}{R} \sum_{n=1}^n \sum_{r=1}^R w_{inr}.$$

Revenues

$$R_i = \frac{1}{R} \sum_{n=1}^{N} p_i \sum_{r=1}^{R} w_{inr}.$$



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### A simple example



#### Data

- $\mathcal{C}$ : set of movies
- Population of N individuals
- Utility function:

 $U_{in} = \beta_{in} p_{in} + f(z_{in}) + \varepsilon_{in}$ 

### Decision variables

- What movies to propose? *y<sub>i</sub>*
- What price? pin



### Demand model

#### Logit model

Probability that *n* chooses movie *i*:

$$P(i|y, p_n, z_n) = \frac{y_i e^{\beta_{in} p_{in} + f(z_{in})}}{\sum_j y_j e^{\beta_{jn} p_{jn} + f(z_{jn})}}$$

Total revenue:

$$\sum_{i\in C} y_i \sum_{n=1}^{N} p_{in} P(i|y, p_n, z_n)$$

Non linear and non convex in the decision variables



## Example: programming movie theaters



#### Data

- Two alternatives: my theater (m) and the competition (c)
- We assume an homogeneous population of *N* individuals

$$U_c = 0 + \varepsilon_c$$
$$U_m = \beta_c p_m + \varepsilon_m$$

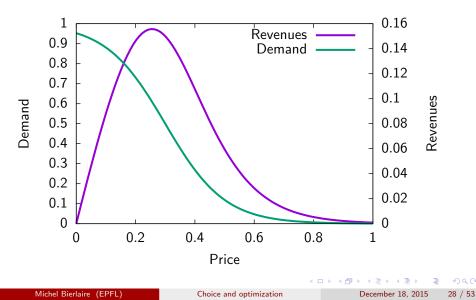
•  $\beta_c < 0$ • Logit model:  $\varepsilon_m$  i.i.d. EV

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### Demand and revenues



# Optimization (with GLPK)

#### Data

- *N* = 1
- *R* = 100
- $U_m = -10p_m + 3$
- Prices: 0.10, 0.20, 0.30, 0.40, 0.50

#### Results

- Optimum price: 0.3
- Demand: 56%
- Revenues: 0.168



Example: one theater

### Heterogeneous population



Two groups in the population

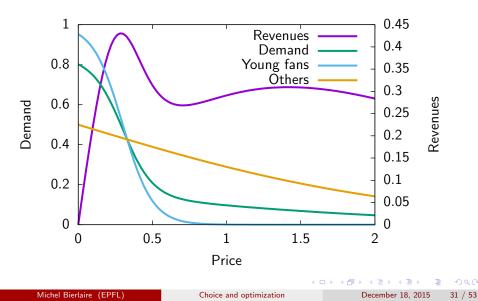
$$U_{in} = \beta_n p_i + c_n$$

Young fans: 2/3 $\beta_1 = -10$ ,  $c_1 = 3$  Others: 1/3 $\beta_1 = -0.9$ ,  $c_1 = 0$ 

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### Demand and revenues



# Optimization

#### Data

- *N* = 3
- *R* = 100
- $U_{m1} = -10p_m + 3$
- $U_{m2} = -0.9 p_m$
- Prices: 0.3, 0.7, 1.1, 1.5, 1.9

### Results

- Optimum price: 0.3
- Customer 1 (fan): 60% [theory: 50 %]
- Customer 2 (fan) : 49% [theory: 50 %]
- Customer 3 (other) : 45% [theory: 43 %]
- Demand: 1.54 (51%)
- Revenues: 0.48





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### Two theaters, different types of films





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Theater *k* 

Cheap

Tinker Tailor Soldier Spy

### Two theaters, different types of films

### Theater *m*

- Expensive
- Star Wars Episode VII

#### Heterogeneous demand

- Two third of the population is young (price sensitive)
- One third of the population is old (less price sensitive)

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# Two theaters, different types of films

#### Data

- Theaters m and k
- *N* = 6
- *R* = 10

• 
$$U_{mn} = -10p_m + (4), n = 1, 2, 4, 5$$

• 
$$U_{mn} = -0.9p_m, n = 3, 6$$

• 
$$U_{kn} = -10p_k + (0), n = 1, 2, 4, 5$$

• 
$$U_{kn} = -0.9p_k$$
,  $n = 3, 6$ 

- Prices m: 1.0, 1.2, 1.4, 1.6, 1.8
- Prices k: half price

#### Theater *m*

- Optimum price *m*: 1.6
- 4 young customers: 0
- 2 old customers: 0.5
- Demand: 0.5 (8.3%)
- Revenues: 0.8

#### Theater k

- Optimum price m: 0.5
- Young customers: 0.8
- Old customers: 1.5
- Demand: 2.3 (38%)

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Revenues: 1.15

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Theater k

Cheap

Star Wars Episode VIII

### Two theaters, same type of films

### Theater *m*

- Expensive
- Star Wars Episode VII

#### Heterogeneous demand

- Two third of the population is young (price sensitive)
- One third of the population is old (less price sensitive)

# Two theaters, same type of films

## Data

- Theaters *m* and *k*
- *N* = 6
- *R* = 10
- $U_{mn} = -10p_m + (4),$ n = 1, 2, 4, 5

• 
$$U_{mn} = -0.9p_m, n = 3, 6$$

•  $U_{kn} = -10p_k + (4),$ n = 1, 2, 4, 5

• 
$$U_{kn} = -0.9p_k$$
,  $n = 3, 6$ 

- Prices *m*: 1.0, 1.2, 1.4, 1.6, 1.8
- Prices k: half price

### Theater *m*

- Optimum price m: 1.8
- Young customers: 0
- Old customers: 1.9
- Demand: 1.9 (31.7%)
- Revenues: 3.42

#### Theater k

Closed

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# Extension: dealing with capacities

- Demand may exceed supply
- Not every choice can be accommodated
- Difficulty: who has access?
- Assumption: priority list is exogenous







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## Summary

#### Discrete choice in optimization

- Non linear and non convex
- Idea: use utility instead of probability
- Rely on simulation to capture stochasticity
- Not restricted to logit
- Sole assumption: endogenous variable appears linearly in the utility

### Proposed formulation

- General: not designed for a specific application or context.
- Flexible: wide variety of demand and supply models.
- Scalable: the level of complexity can be adjusted.
- Integrated: not sequential.
- Operational: can be solved efficiently.

## Dynamic extension

Price and capacity vary over time





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# Ongoing research

#### Revenue management

Airlines, train operators, etc.

#### Decomposition methods

- Scenarios are (almost) independent from each other (except objective function)
- Individuals are also loosely coupled (except for capacity constraints)



# Thank you!

## Questions?



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# Dealing with capacities

- Demand may exceed supply
- Not every choice can be accommodated
- Difficulty: who has access?
- Assumption: priority list is exogenous







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# Priority list

## Application dependent

- First in, first out
- Frequent travelers
- Subscribers
- ...

#### In this framework

The list of customers must be sorted





# Dealing with capacities

#### Variables

- y<sub>in</sub>: decision of the operator
- y<sub>inr</sub>: availability

## Constraints

$$\sum_{n=1}^{N} w_{inr} \leq c_i$$
  
 $y_{inr} \leq y_{in}$   
 $y_{i(n+1)r} \leq y_{inr}$ 

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## Constraints

$$c_i(1-y_{inr}) \leq \sum_{m=1}^{n-1} w_{imr} + (1-y_{in})c_{\max}$$

$$y_{in} = 1, \ y_{inr} = 1$$

$$0 \le \sum_{m=1}^{n-1} w_{imr}$$

$$y_{in} = 1, \ y_{inr} = 0$$

$$c_i \le \sum_{m=1}^{n-1} w_{imr}$$

 $y_{in} = 0, y_{inr} = 0$ 

$$c_i \leq \sum_{m=1}^{n-1} w_{imr} + c_{\max}$$

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## Constraints

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$$\sum_{m=1}^{n-1} w_{imr} + (1 - y_{in})c_{\max} \le (c_i - 1)y_{inr} + \max(n, c_{\max})(1 - y_{inr})$$

$$y_{in} = 1, \ y_{inr} = 1$$
  
$$1 + \sum_{m=1}^{n-1} w_{imr} \le c_i$$
  
$$y_{in} = 1, \ y_{inr} = 0$$
  
$$\sum_{m=1}^{n-1} w_{imr} \le \max(n, c_{\max})$$

 $y_{in} = 0, y_{inr} = 0$ 

$$\sum_{m=1}^{n-1} w_{imr} + c_{\max} \leq \max(n, c_{\max})$$

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# Two theaters, different types of films

#### Data

- Theaters *m* and *k*
- Capacity: 2
- *N* = 6
- *R* = 5
- $U_{mn} = -10p_m + 4$ , n = 1, 2, 4, 5
- $U_{mn} = -0.9p_m, n = 3, 6$
- $U_{kn} = -10p_k + 0, n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ , n = 3, 6
- Prices m: 1.0, 1.2, 1.4, 1.6, 1.8
- Prices k: half price

#### Theater *m*

- Optimum price m: 1.8
- Demand: 0.2 (3.3%)
- Revenues: 0.36

#### Theater k

- Optimum price m: 0.5
- Demand: 2 (33.3%)
- Revenues: 1.15

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## Example of two scenarios

	-		-		
	Customer	Choice	Capacity <i>m</i>	Capacity <i>k</i>	
	1	0	2	2	
	2	0	2	2	
	3	k	2	1	
	4	0	2	1	
	5	0	2	1	
	6	k	2	0	
	Customer	Choice	Capacity <i>m</i>	Capacity k	
	1	0	2	2	
	2	k	2	1	
	3	0	2	1	
	4	k	2	0	
	5	0	2	0	
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# Two theaters: all prices divided by 2

#### Data

- Theaters *m* and *k*
- Capacity: 2
- *N* = 6
- *R* = 5
- $U_{mn} = -10p_m + 4$ , n = 1, 2, 4, 5
- $U_{mn} = -0.9p_m, n = 3, 6$
- $U_{kn} = -10p_k + 0, n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ , n = 3, 6
- Prices m: 0.5, 0.6, 0.7, 0.8, 0.9
- Prices k: half price

#### Theater *m*

- Optimum price m: 0.5
- Demand: 1.4
- Revenues: 0.7

#### Theater k

- Optimum price m: 0.45
- Demand: 1.6
- Revenues: 0.72

## Example of two scenarios

	Customer	Choice	Capacity <i>m</i>	Capacity <i>k</i>	
	1	0	2	2	•
	2	0	2	2	
	3	0	2	2	
	4	k	2	1	
	5	k	2	0	
	6	0	2	0	
	Customer	Choice	Capacity m	Capacity k	
	1	k	2	1	
	2	k	2	0	
	3	0	2	0	
	4	т	1	0	
	5	0	1	0	
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