

# Irrational Behavior and Optimization

Michel Bierlaire

October 16, 2024



# Outline

Choice models

Beyond rationality

Optimization

# Decision rule

## Homo economicus

Rational and narrowly self-interested economic actor who is optimizing her outcome

## Utility

$$U_n : \mathcal{C}_n \longrightarrow \mathbb{R} : a \rightsquigarrow U_n(a)$$

- ▶ captures the attractiveness of an alternative
- ▶ measure that the decision maker wants to optimize

## Behavioral assumption

- ▶ the decision maker associates a utility with each alternative
- ▶ the decision maker is a perfect optimizer
- ▶ the alternative with the highest utility is chosen

# Random utility model

Random utility

$$U_{in} = V_{in} + \varepsilon_{in} = \beta^T X_{in} + \varepsilon_{in}.$$

Choice model

$$P(i|C_n) = \Pr(U_{in} \geq U_{jn}, \forall j \in C_n),$$

# Logit model

## Assumptions

$\varepsilon_{in}$  are i.i.d.  $EV(0, \mu)$ .

## Choice model

$$P_n(i|C_n) = \frac{y_{in} e^{\mu V_{in}}}{\sum_{j=1}^J y_{jn} e^{\mu V_{jn}}}.$$

# Outline

Choice models

**Beyond rationality**

Optimization

# Beyond rationality

## Motivation

- ▶ There is evidence that human beings are not necessarily rational in the way assumed by random utility models.
- ▶ We first review some experiments that illustrate that (apparent) irrationality.

## Example: pain lovers

[Kahneman et al., 1993]

- ▶ Short trial: immerse one hand in water at  $14^{\circ}$  for 60 sec.
- ▶ Long trial: immerse the other hand at  $14^{\circ}$  for 60 sec, then keep the hand in the water 30 sec. longer as the temperature of the water is gradually raised to  $15^{\circ}$ .
- ▶ Outcome: most people prefer the long trial.
- ▶ Explanation: duration plays a small role, the peak and the final moments matter.





## Example: The Economist

[Ariely, 2008]

Subscription to The Economist

Web only	@ \$59
Print only	@ \$125
Print and web	@ \$125



## Example: The Economist

[Ariely, 2008]

### Subscription to The Economist

Experiment 1	Experiment 2
Web only @ \$59	Web only @ \$59
Print only @ \$125	
Print and web @ \$125	Print and web @ \$125



## Example: The Economist

[Ariely, 2008]

### Subscription to The Economist

	Experiment 1	Experiment 2	
16	Web only @ \$59	Web only @ \$59	68
0	Print only @ \$125		
84	Print and web @ \$125	Print and web @ \$125	32



## The Economist: explanations

- ▶ Dominated alternative.
- ▶ According to utility maximization, should not affect the choice.
- ▶ But it affects the perception, which affects the choice.

# Decoy effect

## Decoy

High-price, low-value product compared to other items in the choice set.

## Behavior

Consumers shift their choice to more expensive items.



## Applications

- ▶ Travel and tourism. [Josiam and Hobson, 1995]
- ▶ Wine lists in restaurants. [Kimes et al., 2012]
- ▶ Tobacco treatment. [Rogers et al., 2020]
- ▶ Online diamond retail. [Wu and Cosguner, 2020]

## Example: good or bad wine?

Choose a bottle of wine...

	Experiment 1	Experiment 2
1	McFadden red at \$10	McFadden red at \$10
2	Nappa red at \$12	Nappa red at \$12
3		McFadden special reserve pinot noir at \$60
	Most would choose 2	Most would choose 1

- ▶ Context plays a role on perceptions.
- ▶ Here, perceived quality is increased.



## Example: live and let die

[Kahneman and Tversky, 1986]

Population of 600 is threatened by a disease.

Two alternative treatments to combat the disease have been proposed.

	Experiment 1 # resp. = 152	Experiment 2 # resp. = 155	
72%	Treatment A: 200 people saved	!Treatment C: 400 people die	22%
28%	Treatment B: 600 saved with prob. 1/3 0 saved with prob. 2/3	Treatment D: 0 die with prob. 1/3 600 die with prob. 2/3	78%

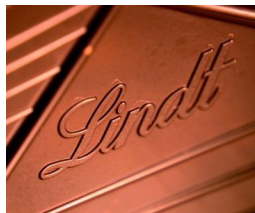
## Example: to be free

[Ariely, 2008]

Choice between a fine and a regular chocolate

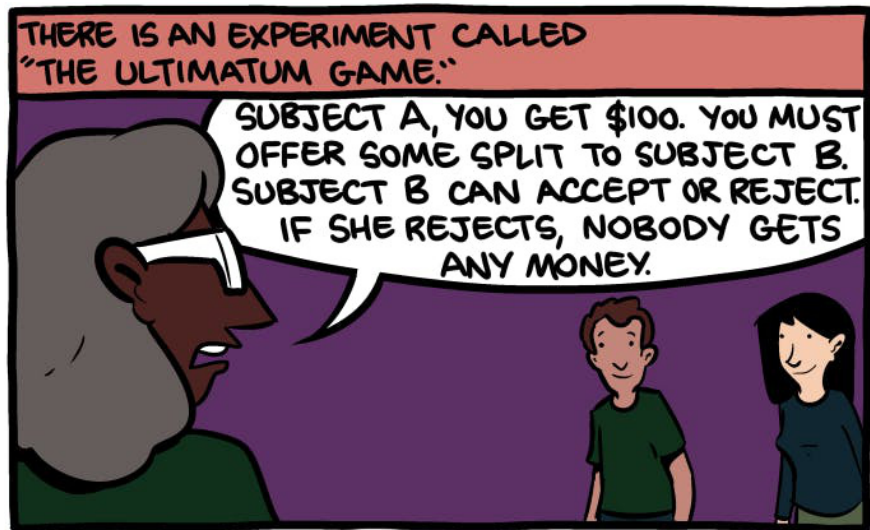
	Experiment 1	Experiment 2
Lindt	\$0.15	\$0.14
Hershey	\$0.01	\$0.00
Lindt chosen	73%	31%
Hershey chosen	27%	69%

Discontinuity at 0





## Ultimatum game



Source: thenib.com

## Ultimatum game



Source: thenib.com

## Ultimatum game



# Ultimatum game

## Optimal solution

Subject B should accept any offer.

## In practice

Offers of less than 30% are often rejected.

# Modeling latent concepts

## Motivation

- ▶ Some observed behavior may appear irrational, and inconsistent with random utility.
- ▶ It is only apparent, as these behaviors can be explained by more complex formulations of the concept of utility.
- ▶ In particular, this may involve subjective and latent concepts such as perceptions and attitudes.
- ▶ Latent concepts can be introduced in choice models.

# Indirect measurements of latent concepts

## Attitude towards the environment

For each question, response on a scale: strongly agree, agree, neutral, disagree, strongly disagree, no idea.

- ▶ The price of oil should be increased to reduce congestion and pollution.
- ▶ More public transportation is necessary, even if it means additional taxes.
- ▶ Ecology is a threat to minorities and small companies.
- ▶ People and employment are more important than the environment.
- ▶ I feel concerned by the global warming.
- ▶ Decisions must be taken to reduce the greenhouse gas emission.

# Indirect measurements of latent concepts

## Psychometric indicators

- ▶ Usually easy to respond.
- ▶ Arbitrary units.
- ▶ Important to minimize framing.

## Data

For each individual, we have

- ▶ Vector of independent variables:  $x$ .
- ▶ Choice:  $i$ .
- ▶ vector of psychometric indicators:  $l$ .

# Prediction model

## Latent variable

- ▶ Captures perceptions, attitudes, anchors, etc.
- ▶ Not observed.
- ▶ Modeled as a function of observed variables:

$$X^* = \text{EnvironmentalAttitude} = f(\text{Age, Education, etc.}; \theta) + \xi.$$

## Random utility model

- ▶ Utility is also unobserved.
- ▶ Modeled as a function of observed variables, as well as the latent variable(s):

$$\text{Utility}(\text{PublicTransport}) = f(\text{Price, Time, Frequency, EnvironmentalAttitude}; \theta) + \varepsilon$$



# Prediction model

Choice model: mixture of logit models

$$P_n(i|x_n, X_n^*, C_n) = \frac{y_{in} e^{\mu V_{in}(x_n, X_n^*)}}{\sum_{j=1}^J y_{jn} e^{\mu V_{jn}(x_n, X_n^*)}}.$$

$$\begin{aligned} P_n(i|x_n, C_n) &= \int_t P_n(i|x_n, t, C_n) f_{X_n^*}(t) dt \\ &= \int_t \frac{y_{in} e^{\mu V_{in}(x_n, t)}}{\sum_{j=1}^J y_{jn} e^{\mu V_{jn}(x_n, t)}} f_{X_n^*}(t) dt. \end{aligned}$$

# Outline

Choice models

Beyond rationality

Optimization

# Demand-based optimization

## Context

- ▶ An operator providing goods or services.
- ▶ Potentially, competing operators.
- ▶ Customers who freely decide which service/good to choose.

## Objective

Help the operator with strategic, tactical or operational decisions.

## Comments

- ▶ This is the core business of operations research.
- ▶ But the decisions of customers are often assumed to be given, exogenous.
- ▶ Challenge: use choice models to capture the demand, the decisions of customers.

# Demand-based optimization

## Examples

- ▶ Pricing, toll setting.
- ▶ Revenue management.
- ▶ Facility location.
- ▶ Assortment optimization.
- ▶ Passenger-centric railway timetabling.
- ▶ ...

# Main issue

## Demand representation

- ▶  $d_i(x)$ : number of customers who select service/good  $i$ , under decision  $x$ .
- ▶ Using a choice model:

$$d_i(x) = \sum_n P_n(i|C_n) = \sum_n \int_t \frac{y_{in}(x) e^{\mu V_{in}(x,t)}}{\sum_{j=1}^J y_{jn}(x) e^{\mu V_{jn}(x,t)}} f_{X^*}(t) dt.$$

## Issue

- ▶ Most optimization models in OR rely on convenient relaxations of the original problem.
- ▶ Usually, “convenient” means linear or convex.
- ▶ But mixtures of logit models are far from being convex.

# Exogenous and endogenous variables

## Endogenous variables

- ▶ Decision variables of the operator that influence the choice of customers.
- ▶ Examples: price, quality of service, properties of goods, etc.

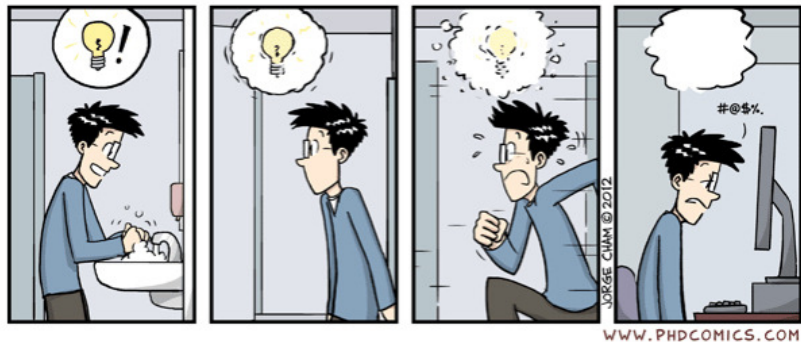
## Exogenous variables

- ▶ Variables influencing the choice of customers, but not decided by the operator.
- ▶ Examples: decisions of the competing operators, attitudes, perceptions, etc.

## Mathematical requirement

We need linearity (or convexity) in the endogenous variables.

## The main idea



# The main idea

## Linearization

- ▶ Hopeless to linearize the logit formula (we tried...)
- ▶ Anyway, we want to go beyond logit.

## Idea

Work with the utility and not the probability.



# A linear formulation

## Latent variable

$X_n^* = f_X(z_{\text{endo}}, z_{\text{exo}}) + \xi_n$ , where  $f_X$  is linear (or convex) in  $z_{\text{endo}}$ .

## Simulation

- ▶ Assume a distribution for  $\xi_n$
- ▶ E.g. normal distribution.
- ▶ Draw  $R$  realizations  $\xi_{nr}$ ,  
 $r = 1, \dots, R$



# A linear formulation

## Utility function

$$U_{in} = V_{in}(x_{\text{endo}}, x_{\text{exo}}, X_n^*) + \varepsilon_{in},$$

where  $V_{in}$  is linear (or convex) in  $x_{\text{endo}}$  and  $X_n^*$  (and so, in  $z_{\text{endo}}$ ).

## Simulation

- ▶ Assume a distribution for  $\varepsilon_{in}$
- ▶ E.g. logit: i.i.d. extreme value
- ▶ Draw  $R$  realizations  $\varepsilon_{inr}$ ,  
 $r = 1, \dots, R$



# Scenarios

## Draws

- ▶ Draw  $R$  realizations  $\xi_{inr}, \varepsilon_{inr}, r = 1, \dots, R$
- ▶ We obtain  $R$  scenarios

$$X_{nr}^* = \sum_k \theta_k z_{\text{endo}} + f(z_{\text{exo}}) + \xi_{inr}.$$

$$U_{inr} = \sum_k \beta_k x_{\text{endo}} + f(x_{\text{exo}}) + \varepsilon_{inr}.$$

- ▶ For each scenario  $r$ , we can identify the largest utility.
- ▶ It corresponds to the chosen alternative.

# Capacities

- ▶ Demand may exceed supply
- ▶ Each alternative  $i$  can be chosen by maximum  $c_i$  individuals.
- ▶ An exogenous priority list is available.
- ▶ Can be randomly generated, or according to some rules.
- ▶ The numbering of individuals is consistent with their priority.



# Choice set

## Variables

- $y_i \in \{0, 1\}$  operator decision
- $y_{in}^d \in \{0, 1\}$  customer decision (data)
- $y_{in} \in \{0, 1\}$  product of decisions
- $y_{inr} \in \{0, 1\}$  capacity restrictions

## Constraints

$$y_{in} = y_{in}^d y_i \quad \forall i, n$$
$$y_{inr} \leq y_{in} \quad \forall i, n, r$$

# Utility

## Variables

$$U_{inr} \quad \text{utility}$$
$$z_{inr} = \begin{cases} U_{inr} & \text{if } y_{inr} = 1 \\ \ell_{nr} & \text{if } y_{inr} = 0 \end{cases} \quad \text{discounted utility}$$

( $\ell_{nr}$  smallest lower bound)

## Constraint: utility

$$U_{inr} = \underbrace{\sum_k \beta_k x_{kn, \text{endo}} + f(x_{n, \text{exo}})}_{V_{in}} + \varepsilon_{inr} \quad \forall i, n, r$$

## Utility (ctd)

Constraints: discounted utility

$$\begin{aligned} \ell_{nr} &\leq z_{nr} && \forall i, n, r \\ z_{nr} &\leq \ell_{nr} + M_{inr}y_{inr} && \forall i, n, r \\ U_{inr} - M_{inr}(1 - y_{inr}) &\leq z_{nr} && \forall i, n, r \\ z_{nr} &\leq U_{inr} && \forall i, n, r \end{aligned}$$

# Choice

## Variables

$$U_{nr} = \max_{i \in \mathcal{C}} z_{inr}$$

$$w_{inr} = \begin{cases} 1 & \text{if } z_{inr} = U_{nr} \\ 0 & \text{otherwise} \end{cases}$$

choice

## Constraints

$$z_{inr} \leq U_{nr} \quad \forall i, n, r$$

$$U_{nr} \leq z_{inr} + M_{nr}(1 - w_{inr}) \quad \forall i, n, r$$

$$\sum_i w_{inr} = 1 \quad \forall n, r$$

$$w_{inr} \leq y_{inr} \quad \forall i, n, r$$



# Capacity

If  $y_{inr} = 1 \Rightarrow$  capacity not reached

$$\sum_{m=1}^{n-1} w_{imr} \leq (c_i - 1)y_{inr} + (n - 1)(1 - y_{inr}) \quad \forall i > 0, n > c_i, r$$

If  $y_{inr} = 0 \Rightarrow$  capacity is reached

$$c_i(y_{in} - y_{inr}) \leq \sum_{m=1}^{n-1} w_{imr}, \quad \forall i > 0, n, r$$

# Family of models

## Constraints

- ▶ Set of linear constraints characterizing choice behavior
- ▶ Can be included in any relevant optimization problem.

## Examples

- ▶ Profit maximization
- ▶ Facility location

## Difficulties

- ▶ big  $M$  constraints
- ▶ large dimensions

# Profit maximization

## Profit

If  $p_{in}$  is the price paid by individual to purchase option  $i$ , the revenue generated by this option is

$$\frac{1}{R} \sum_{r=1}^R \sum_{n=1}^N p_{in} w_{inr}.$$

## Linearization

If  $a_{in} \leq p_{in} \leq b_{in}$ , we define  $\eta_{inr} = p_{in} w_{inr}$ , and the following constraints:

$$a_{in} w_{inr} \leq \eta_{inr}$$

$$\eta_{inr} \leq b_{in} w_{inr}$$

$$p_{in} - (1 - w_{inr}) b_{in} \leq \eta_{inr}$$

$$\eta_{inr} \leq p_{in} - (1 - w_{inr}) a_{in}$$

# Profit maximization

[Haering et al., 2023]

- ▶ Knapsack problem: continuous reformulation.
- ▶ Breakpoints (where things happen): brute force algorithm.
- ▶ Spatial branch & bound: McCormick envelopes.
- ▶ Large scale: Benders decomposition.
- ▶ Case study: mixture of logit model.

Ongoing...

- ▶ Heuristic inspired by the brute force algorithm.
- ▶ Exact method: valid inequalities.

# Conclusion

- ▶ Complex behavior requires complex mathematical models.
- ▶ Use simulation do deal with the complexity.
- ▶ Consequence: large dimension.
- ▶ Strategy: exploit the structure of the problem to design exact algorithms and heuristics.
- ▶ This is what OR researchers do well!

# Bibliography I



Ariely, D. (2008).

Predictably irrational. The hidden forces that shape our decisions.

Harper Collins.



Haering, T., Legault, R., Torres, F., Ljubic, I., and Bierlaire, M. (2023).

Exact algorithms for continuous pricing with advanced discrete choice demand models.

Technical Report TRANSP-OR 231211, Transport and Mobility Laboratory, Ecole Polytechnique Fédérale de Lausanne, Lausanne, Switzerland.



Josiam, B. M. and Hobson, J. S. P. (1995).

Consumer choice in context: The decoy effect in travel and tourism.

Journal of Travel Research, 34(1):45–50.

## Bibliography II



Kahneman, D., Fredrickson, B., Schreiber, C., and Redelmeier, D. (1993).

When more pain is preferred to less: Adding a better end.  
Psychological Science, 4(6):401–405.



Kahneman, D. and Tversky, A. (1986).

Rational choice and the framing of decisions.  
Journal of business, 59(4):251–278.



Kimes, S. E., Phillips, R., and Summa, L. (2012).

Pricing in restaurants.

In Özer, O. and Phillips, R., editors, The Oxford Handbook of pricing management, Oxford Handbooks. OUP Oxford.

## Bibliography III



Rogers, E., Vargas, E., and Voigt, E. (2020).

Exploring the decoy effect to guide tobacco treatment choice: a randomized experiment.

[BMC Res Notes](#), 13(3).



Wu, C. and Cosguner, K. (2020).

Profiting from the decoy effect: A case study of an online diamond retailer.

[Marketing Science](#), 39(5):849–1031.